

विकास आयुक्त का कार्यालय

(सूक्ष्म, लघु एवं मध्यम उद्यम)
सूक्ष्म, लघु एवं मध्यम उद्यम मंत्रालय
(भारत सरकार)

निर्माण भवन, सातवीं मंजिल, मौलाना आजाद रोड,
नई दिल्ली-110 108



OFFICE OF THE DEVELOPMENT COMMISSIONER
(MICRO, SMALL & MEDIUM ENTERPRISES)
MINISTRY OF MICRO, SMALL & MEDIUM ENTERPRISES
GOVERNMENT OF INDIA

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F. No. 17/MSMECompetitive-Lean/PMAC/2025

Dated:08.05.2025

Subject: Minutes of the 8th Meeting of the Project Monitoring and Advisory Committee (PMAC) of MSME Competitive (Lean) Scheme: reg.

I am directed to forward herewith a copy of Minutes of the 8th Meeting of the Project Monitoring and Advisory Committee (PMAC) of **MSME Competitive (Lean) Scheme** held on **08.04.2025** at **12.30 Hrs** in Conference Hall, Office of Development Commissioner (MSME) under the Chairmanship of Additional Secretary & Development Commissioner (MSME) for kind information and necessary action please.

Encl.: As above.

नीरज अरोड़ा / NEERAJ ARORA
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Ministry of Micro, Small & Medium Enterprises
विकास आयुक्त (सू. ल. एवं म. उद्यम) का कार्यालय
Office of the Dev. Commissioner (MSME)
निर्माण भवन नई दिल्ली-110108 / Nirman Bhawan New Delhi-110108

To,

- 1) Ms. Neerja Sekhar, Director General, National Productivity Council, National Productivity Council, Utpadakta Bhavan, 5-6 Institutional Area, Lodhi Road, New Delhi – 110003 email : dg.npc@npcindia.gov.in
- 2) Department for Promotion of Industry and Internal Trade (DPIIT), Ministry of Commerce & Industry, Udyog Bhawan, New Delhi – 110011, Tele: 23063571, E-mail : secy-ipp@nic.in.
- 3) Ministry of Heavy Industries, Udyog Bhawan, Rafi Marg, New Delhi-110011, shioff@nic.in .
- 4) Ms. Simmi Chaudhary, EA, Ministry of MSME, Room No. 124-C, Udyog Bhawan, Rafi Marg, New Delhi – 110011 email : s.chaudhary@gov.in.
- 5) Dr. Varinder Singh Kanwar, Chief Executive Officer, NABET, Quality Council of India, Institution of Engineers Building, IInd Floor, 2-Bahadur Shah Zafar Marg, New Delhi - 110002 email : ceo.nabet@qcin.org.
- 6) Shri Samrendra Singh, Representative from PMU, Email: Samrendra.singh@in.ey.com
- 7) Shri Chandrajit Banerjee, Director General, Confederation of Indian Industry(CII), Delhi Email: info@cii.in
- 8) Sh. Anil Bharadwaj, Secretary General, FISME Email : info@fisme.org.in.

Contd.

Copy to:

- 1) PPS to Additional Secretary & Development Commissioner (MSME), Nirman Bhawan, New Delhi E-mail: dcmsme@nic.in
- 2) PS to JS (AFI), Ministry of MSME, Udyog Bhawan, New Delhi. Email: js.afi-msme@gov.in.
- 3) PS to Dy. Director General (AB), O/o DC(MSME) Email : ddg-dc@dcmsme.gov.in.
- 4) Sh. Vinamra Mishra Director (T&P), Ministry of MSME, Udyog Bhawan, New Delhi. E-mail: vinamra.mishra@gov.in.
- 5) Sh. Vivek Ashish, Director (IFW), M/o MSME, Udyog Bhawan, Email : vivek.ashish@nic.in.
- 6) Sh. R. K. Rai, Director (Senet), O/o DC(MSME) email : rk.raai@nic.in.
- 7) SENET Division – with a request to upload the copy of the same on the website. Email: dayal.spk@gov.in
- 8) All MSME – DFOs.

V. Arora
08/5/25

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निर्माण भवन, नई दिल्ली-110108 / Nirman Bhawan, New Delhi-110108

**Minutes of the 8th Meeting of Project Monitoring and Advisory Committee (PMAC) of MSME
Competitive (Lean) Scheme dated 08.04.2025**

Date: 08.04.2025

Time: 12.30 Hrs


Venue: Conference Room, O/o DC (MSME)

1. List of Attendees: Placed at **Annexure I**.
2. Additional Secretary & Development Commissioner (MSME) chaired the 8th Meeting of the Project Monitoring and Advisory Committee (PMAC) of MSME Competitive (Lean) Scheme.
3. Thereafter, Director (T&P) welcomed all the participants and presented the agenda points to the PMAC. The decisions of the PMAC on the respective agenda items are as below:

Sl. No.	AGENDA ITEMS	DECISION OF THE PMAC
1	Achievements against the Targets allocated to QCI and NPC during FY 2024-25	<p>Details placed at Annexure II. Noted by the PMAC with the following directives:</p> <ol style="list-style-type: none"> i. To track the impact of the scheme in terms of number of MSME units undergone <i>Business Process Reengineering (BPR)</i>, owing to implementation of Lean Manufacturing Tools, along with monitoring the other output indicators including number of lean pledges, registration & certification count etc. ii. Thus, for the MSME units presently enrolled at intermediate level, the Implementing Agencies to demonstrate quantifiable progress within next 2-3 months, <i>vis-à-vis</i> number of MSME units undergone <i>Business Process Reengineering (BPR)</i>. iii. The chairman further expressed concerns regarding the under performance in relation to the assigned targets for FY 2024-25. Both IAs are required to leverage their field resources to their maximum capacity for more effective execution of scheme.
2	<p>Proposal of QCI and NPC for Annual Plan FY 2025-26</p> <p>Details placed at Annexure III.</p>	<p>Approved <i>in-principle</i> However, the PMAC observed the following:</p> <ol style="list-style-type: none"> i. The targets should be aligned and proportionate to the broad objectives of the scheme. To encourage adoption of lean manufacturing techniques by MSMEs, both the IAs to plan & deliver the targets to ensure maximum coverage across the nation. ii. The PMAC directed that the payment made to IAs as implementation charges may be revised from existing 15% to 10% (inclusive of all taxes) on the GoI grant released to MSMEs. iii. Further, the PMAC directed both the IAs to achieve the pledge count of minimum 50,000 and intermediate certification for minimum 30,000 MSMEs units in next six months, with further scope of rationalizing the payment made to IAs as implementation charges to 7.5% (inclusive of all taxes) on the GoI grant released to MSMEs.
3	Action plan for achieving increased registrations & their conversion into Lean Certifications	<p>Approved</p> <p>The PMAC advised that both IAs to strive for scaling up the implementation of the scheme and overcome their capacity constraint, if any.</p>


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4	Proposed Amendments in the Lean Scheme Guidelines	Not approved. To continue with existing scheme guidelines. The decision is deferred for wider stakeholder consultation and review of the scheme's progress over next six months.
5	Any other agenda with the permission from Chair.	-----


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LIST OF ATTENDEES

S. No.	Name of the Ministry/ Organization	Name of the Officer	Designation	Mode
1.	Ministry of MSME	Dr. Rajneesh	AS&DC (MSME), Chairman	Physical
2.		Sh. Ateesh Singh	Joint Secretary (AFI)	Physical
3.		Ms. Anuja Bapat	Dy. Director General	Virtual
4.		Sh. Vinamra Mishra	Director (GA &TP), Member Secretary	Physical
5.		Sh. Palravindran K.	Under Secretary (IFW)	Physical
6.		Dr. Sunil Newar	Joint Director	Physical
7.		Sh. Neeraj Arora	Joint Director	Physical
8.	NPC	Sh. Umashankar Prasad	DDG	Physical
9.		Sh. Ashutosh Makup	Director	Physical
10.		Sh. Siddharth Pal	Dy. Director	Physical
11.		Sh. Saroj Kumar Jena	Asstt. Director	Physical
12.	QCI	Dr. Ramanand N. Shukla	Senior Director	Physical
13.		Dr. Mahavir Tiwari	Joint Director	Physical
14.		Sh. Manish Vashistha	Dy. Director	Physical
15.		Sh. Ankur Malik	Asstt. Director	Physical
16.		Sh. Kamal Kant Sharma	Asstt. Director	Physical
17.	CII	Sh. Prasad Kokil	Member, CII National MSME Council	Virtual
18.		Sh. Rajendra Ingale	Representative	Virtual
19.		Sh. Vishal Sharma	Representative	Virtual
20.	FISME	Sh. R. P. Singh	Director	Virtual
21.	PMU (E&Y)	Sh. Shankar Sharma	Sr. Consultant	Physical

V. Arora
08/5/2025

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Achievements against the Annual Plan (FY 2024-25) for the Scheme – QCI

	Approved in the 6 th Meeting of PMAC	Progress up to 31st March 2025*
SCHEME COMPONENTS		
Awareness Programme	300	300
Lean Manufacturing Consultant (LMC) Training Programme (5 day)	10	10
MSME DFO/ State Govt. Officials	03	0
Assessors Program	02	01
SCHEME IMPLEMENTATIONS		
LEAN Pledges	10000	26613
Basic Certification	5000	8639
GoEs formation- Intermediate	150	51
Intermediate Registered MSME	1200	1126
GoEs formation- Advanced	50	0
Advanced Registered MSME	400	0
Empanelment of LMC Organization	15	22
Consultants Empanelled(Nos)	100	204

* The progress against training programs is under review by Ministry.

Annexure- II (contd.)

Achievements against the Annual Plan (FY 2024-25) for the Scheme - NPC

	Approved in the 6 th Meeting of PMAC	Progress up to 31st March 2025*
SCHEME COMPONENTS		
Awareness Programme	136	101
Lean Manufacturing Consultant (LMC) Training Programme (5 day)	15	**17
MSME DFO/ State Govt. Officials	43	24
Assessors Program	02	0
SCHEME IMPLEMENTATIONS		
LEAN Pledges	3400	4566
Basic Certification	3520	795
GoEs formation- Intermediate	140	38
Intermediate Registered MSME	1120	531
GoEs formation- Advanced	50	0
Advanced Registered MSME	400	0
Empanelment of LMC Organization	60	34
Consultants Empanelled(Nos)	150	122

* The progress against training programs is under review by Ministry.

**Two additional consultant training programs were conducted by NPC, thereby requested *post-facto* approval for the same.

Proposed Annual plan (FY 2025-26) - QCI and NPC

PROGRAMME	DETAILS	QCI	NPC	Total Target for FY 2025-26
		Targeted Output	Targeted Output	
Awareness Programs				
Targeted Programs	No. of Programs (01 day physical/ face-to-face)	400	200	600
Lean Pledges	No. of MSMEs	10000	6000	16000
Lean Basic Certificates	No. of MSMEs	5000	3000	8000
Training Programs				
Consultant Training Programs	No. of Programs (05 day Offline/ face-to-face)	13	23	36
Consultant Training Programs	No. of Programs (05 day virtual/online)	02	02	04
MSME DFO/ State Govt. Officials	No. of Programs (*03/02 days Offline/Face-to-face)	03	40	43
Assessors Programs	No. of Programs (05 day Offline/ face-to-face)	13	03	16
Assessors Programs	No. of Programs (05 day virtual/online)	02	02	04
GoE Formation				
Intermediate Level	No. of GoEs	250	125	375
	No. of MSMEs(@ 8 units per GoE)	2000	1000	3000
Advanced Level	No. of GoEs	125	63	188
	No. of MSMEs(@ 8 units per GoE)	1000	500	1500

During 6th meeting of PMAC, the duration for conducting DFO and State-govt. Training was rationalised to 03 and 02 days respectively.